

President and Chief Executive Officer, the Hon. **Frances Lankin**, PC, LLD (HC) joined United Way Toronto (UWT) in 2001. Under her leadership, UWT has transformed from a charitable fundraising organization to a leading community builder, providing stable funding to its network of 200 health and social service agencies and working to address the underlying root causes of our city's social issues.

As President and CEO, Frances is responsible for the organization's strategic direction, financial position and impact on the community. She oversees United Way's leading research, strategic initiatives and priorities including United Way's Neighbourhood Strategy; its financial investment in the community which in 2008 was \$75.4-million; and partnerships with community groups and leaders, including all three levels of government, deepening United Way's impact in the community. Frances also leads United Way's annual fundraising campaign and in 2008 led United Way Toronto to achieve its second largest achievement of \$107.5-million—the highest United Way achievement in North America.

Frances has spent a lifetime in service to the community and is a recognized leader in the non-profit sector. In 2006, she chaired a federal government commissioned Blue Ribbon Panel, which made recommendations for improving how Ottawa distributes grants and contributions to charities and other organizations. She has served on the Boards of several not-for-profit and charitable organizations including Equal Voice, The Canadian Club, The Canadian Foundation for Economic Education (CFEE), Altruvest Charitable Services and the Board of Governors of Seneca College. In 2002 and 2003, she co-chaired the Toronto City Summit. Today, she serves on the Toronto City Summit Alliance Steering Committee, the University of Toronto's School of Public Policy Advisory Committee, the External Advisory Board of the City Institute at York University, and is an honorary board member of the Greater Toronto Marketing Alliance.

Frances has been widely recognized for her community work. In 2003, Frances was awarded the Queen's Jubilee Medal. In 2004, she was presented with United Way of Canada's Award of Excellence for her community building work in

Toronto. In 2007, she was named the Canadian Public Relations Society (CPRS) CEO of the Year for Excellence in Public Relations and received the Toronto Star Laurel Award for *Losing Ground*, United Way's report on family poverty in Toronto. In 2008, she was named one of More Magazine's Top 40 over 40 in the Fighting-for-equality category. That same year, she received the Equal Voice EVE Award for her achievements in political life and her efforts to advance the cause of electing more women in Canada as well as the Consumers' Choice Woman of the Year Award. Most recently, Frances was honoured with the Italian Chamber of Commerce of Toronto's Community Builder Award and also received a honorary Doctorate of Law from Queen's University, recognizing her contribution as a strong advocate for social justice and human rights.

Frances held a number of elected positions prior to joining United Way in 2001. She served as an MPP for 11 years in the Toronto riding of Beaches-East York and oversaw some of the largest Provincial budgets and demanding portfolios in the Rae government as Minister of Government Services and Chair of the Management Board, Minister of Health, and Minister of Economic Development and Trade.

In 2009, Frances was sworn in to the Queen's Privy Council of Canada and appointed a member of the Security Intelligence Review Committee by the Prime Minister of Canada. The committee provides an independent, external review of the Canadian Security Intelligence Services that oversees our country's national security.